



## Education, Audiovisual and Culture Executive Agency

Erasmus+ : Higher Education - International Capacity Building

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**Subject: 561655-EPP-1-2015-1-RS-EPPKA2-CBHE-SP  
Technical Implementation Report of the project - Statement of the Costs  
incurred**

Dear Sir,

We would like to inform you and your project partners that we have carried out the assessment of your Technical Implementation Report submitted on 02/05/2017 and we are pleased to inform you that it has been approved.

Our assessment looks at the partnership's performance as regards the efficient implementation of the project. It takes into account the Technical Implementation Report but also the desk monitoring conducted by the EACEA since the start of the eligibility period and the field monitoring visit carried out so far). The project implementation should not only respect the CBHE requirements but it should also be in line with the original proposal included under Annex I of the Grant Agreement.

In this context and in accordance with the Grant Agreement and with the Guidelines for the Use of the Grant, your project implementation has been qualified as Very good (please refer to the Categories of qualification below). The Comments and recommendations sheet in Annex of the letter provides more detailed feedback.

In addition, we remind you that your project is now online on the [Erasmus+ Project Results Platform](#), so as to ensure transparency and visibility of EU funding. We invite you to update your project data and to upload your project results. Please note though that these results will become publicly available only after the validation of your final report by the Agency.

Finally, we would like to thank you for your "Statement of the Costs incurred" received on 02/05/2017 together with the report. We take this opportunity to remind you that in order to receive your second pre-financing instalment you will have to submit at your best convenience a "Request for Payment and Statement of the Costs incurred". Please note that the second pre-financing will be paid in full only if your "Statement of the Costs incurred" shows that 70% of the previous pre-financing amount has been spent.

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Please note that the eligibility of the costs incurred (excel file) will only be verified at Final Report stage (art. II.24 and II.25 of the Grant Agreement). Therefore this feedback letter does not imply the approval of the costs declared in this reporting exercise.

Should you require any further information, please contact Franco Burgio (Tel: +32 2 29 95789, e-mail: [franco.burgio@ec.europa.eu](mailto:franco.burgio@ec.europa.eu) . We also encourage you to regularly consult our Erasmus+ website [https://eacea.ec.europa.eu/erasmus-plus/beneficiaries-space\\_en](https://eacea.ec.europa.eu/erasmus-plus/beneficiaries-space_en) .

We wish you a successful continuation of your activities.

Yours sincerely,



Ralf RAHDERS  
Head of Unit

Copy: NEO Serbia

Annex: Comments and recommendations

**Categories of qualification:**

**Very good (at least 75 pts out of 100):** the project is implemented in accordance with its original work programme and timetable; the report provides all the information and evidence needed and there are no particular concerns or areas of weakness.

**Good (between 74 and 60 pts out of 100):** the project progresses in accordance with its original work programme and timetable but some improvements could be made; the report gives clear information on all or nearly all of the evidence needed.

**Fair (between 59 and 50 pts):** there are weaknesses and concerns in the project implementation; although the report gives some relevant information, details are lacking and/or the information is unclear; there are several areas in the implementation that must be improved during the second half of the project.

**Weak (less than 50 pts out of 100):** the project is not respecting its original work plan/timetable and/or is not fulfilling the CBHE requirements; the report fails to address important aspects of the project implementation that cannot be judged due to missing or incomplete information; in accordance with article 1.10.6 of the Grant Agreement and section 3.5.2.2 of the Guidelines for the Use of the Grant, the maximum grant will be reduced at final report stage if no substantial improvements are observed during the second half of the project.



# Project Implementation Report

## COMMENTS AND RECOMMENDATIONS

Project Number: **561655-EPP-1-2015-1-RS-EPPKA2-CBHE-SP**

Project Title: **Institutional framework for development of the third mission of universities in Serbia**

Coordinating Institution: **University of Kragujevac**

The main objectives of the IF4TM project remain relevant to the academic community in Serbia and the pertinent stakeholders. The defined objectives are appropriate within the framework of the SEE2020 Strategy and are in line with the relevant national strategies that target education, research and the labour market. The performed analysis of the relevant strategic documents has increased the relevance and validity of the project activities. The three pillars of the third mission (technology transfer and innovation, social engagement, and continuing education) have been tackled from several aspects addressing the strategic, legal, and institutional framework.

We noted that previous recommendation provided upon a monitoring visit were taken on board and adequately addressed.

The project team progressed in the attempt to define institutional and system-level legal and policy frameworks of the third mission of HE in Serbia. A benchmarking report provides an impact analysis that identified policies and legal frameworks together with the recommendations for the institutionalisation and development of the third mission in the Serbian HE system. We appreciate that the Social engagement dimension was put forward and that all seven Serbian HEIs elaborated their individual Social Engagement Plans. The same holds true for the establishment of four Creativity Centres, which will be hopefully followed by the missing two.

We also took note of the role the projects and individual members play in the development of legal acts governing the higher education sector which will increase the long term impact of the activities and contributes to strengthening the common approaches of National and European structural measures in the field.

The IF4TM management structure and division of tasks is clearly outlined and seems to be functional. There have been no identified obstacles. Regular communication is ensured and all partners are involved in the decision making process.

However the role of students seems still not sufficiently valorised. This might be simply a matter of presentation and for future reporting we thus kindly ask you to



render their contribution in the working groups visible and to explain in detail how and when they are part of the decision making process and not just beneficiaries of the activities. We also would like to encourage you to foster the involvement of NGOs and cultural organization especially in the social engagement pillar and to take concrete measures to connect the Universities with society last but not least with the help of above mentioned actors.

The project is expected to have a significant impact and the benchmarking report providing an analysis of different models of the third mission and an impact analysis should show an important effect. We noted that connections with important stakeholders are established and institutionalised and sustainability especially of the INNO platforms seems guaranteed. The Dissemination and Exploitation Plan has been developed and is available on the project website. Yet, the plan should be revised in order to acknowledge students as active participants in the development of the third mission of HE together with the NGO sector and relevant cultural organisations. The project consortium should also make a clearer distinction between internal events, with the main purpose of informing partners on the progress made (i.e. Steering Committee meetings that are seen as dissemination events even though they do not envisage participation of external stakeholders), and external events, with the main purpose to disseminate project outputs to a wider audience.

On the basis of the analysis of your report and conducted monitoring visits we would like to make the following recommendations, which we expect you to take into consideration during the implementation of the last part of your project. We would also like to receive detailed information on your follow-up of these recommendations and the recommendations provided as feedback to monitoring visits in your final report:

- Finalise the equipment purchase and ensure its usage during the second half of the project implementation;
- Evidence the inclusion of students in the decision making process and foster the involvement of NGOs and cultural organization especially in the social engagement pillar and to take concrete measures to connect the Universities with society last but not least with the help of above mentioned actors;
- Revise the Dissemination and Exploitation Plan according to above mention indications;